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Kathy was also an adjunct faculty member at the University of Minnesota, where she taught a graduate-level course in project management in the engineering department. She also provides training and consulting services to several organizations and speaks at several conferences.

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Kathy's first job out of college was as a project manager in the Air Force. She worked for 10 years in industry before entering academia in 1991. She was an Air Force officer, project manager, systems analyst, senior engineer, and information technology consultant.

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In the past, project management primarily focused on providing schedule and resource data to top management in just a few industries, such as the military and construction industries. Today's project management involves much more, and people in every industry and every country manage projects.

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Kathy Schwalbe is an Associate Professor at Augsburg College in Minneapolis, where she teaches courses in project management, problem solving for business, systems analysis and design, information...

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Introduction to Project Management, Second Edition 2-3 It's important to find out what an organization's business strategy and needs are, and then you can decide on projects and assign resources to them. Methods for Selecting Projects Plan to spend the most time on this section.

Chapter 2 Project, Program, and Portfolio Selection

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